

Annual Report 2013-2014

Provincial Court
of Newfoundland and Labrador



The Law Courts of Newfoundland and Labrador

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PART 1: YEAR IN REVIEW

YEAR IN REVIEW

Chief Judge's Report

I am pleased to provide this report on the activities of the Court for 2013 - 2014. The Report summarizes the workload and other significant facts so that, as an institution dedicated to serve the public, we can be as open and transparent as possible. One of the most important features of any modern, complex organization is its strategic plan and the manner in which leadership decisions are made. Corporate governance is determinative of success or failure.

Making Leadership Decisions – Strategic Planning

Strategic planning serves a variety of purposes in organizations, including to:

1. Clearly define the purpose of the organization and to establish realistic goals and objectives consistent with that mission in a defined time frame within the organization's capacity for Implementation;
2. Ensure the most effective use is made of the organization's resources by focusing the resources on the key priorities;
3. Provide clearer focus for the organization, thereby producing more efficiency and effectiveness.

A court also needs a plan. In the absence of a strategic planning process, management of a court (both judicial and support services) may become too focused on the myriad of tasks involved in the operation of the court each day and on the crises that arise. This leaves little time for leaders to step back and consider where the organization is and where it should be headed. The strategic planning process allows management to reflect upon the current environment and think about where it would like to see the court positioned in the near future as well as over the longer term. The strategic plan enables the court to clearly articulate and communicate its most important priorities to the court's judges, senior managers, and staff as well as its partners in justice and the general public.

The second progress report outlining key accomplishments in following the strategic directions, goals and objectives established in the Strategic Plan 2012 – 2014 of the Provincial Court of Newfoundland and Labrador has been completed. It has been posted to our website and is available to the public. A further update is provided in Part 5 of the Report as well.

In the three years covered by the Plan, the Provincial Court of Newfoundland and Labrador has focused on the following strategic directions:

1. Improved Public Trust and Confidence through Greater Transparency and Accountability;
2. Improved Timeliness and Access;
3. Wise Use of Emerging Technology to Improve Court Processes;
4. High Quality Service and Professionalism;
5. Strengthened Court Security;
6. Comprehensive Information Management Strategy.

In addition to the Progress Reports, the entire Plan and details about the process used to generate the Plan for 2012 - 2014 are available on the Court's website under "Publications". In 2014 - 2015 a new plan will be developed. We look forward to embarking on this important process in the coming months.

Judicial Appointments

The appointment of new judges is a significant time for the Court. It is a time of renewal and provides for new energy in the discharge of the Court's core function – the rendering of decisions to resolve legal disputes.

In March, The Minister of Justice announced the appointment of the Honourable Mark T. Linehan and the Honourable Lynn E. Cole to the Court. The Minister released the following statement:

"Ms. Cole and Mr. Linehan both have significant experience in the practice of criminal law in Newfoundland and Labrador. This experience, combined with their reputations in the legal profession, will serve them well as they join the bench. I congratulate them both on their new positions."

I am delighted with the appointment of both new judges and welcome them to the Court.

The Year Ahead

This Report is retrospective but our focus is prospective. We all look forward to doing our best to provide excellent service to the people of Newfoundland and Labrador in the coming year.



The Honourable D. Mark Pike
Chief Judge

Director's Report

Fiscal year 2013-14 saw continued improvement in the utilization of technology to improve access and service to the people of the Province. This included the long awaited automation of our traffic court processes, updates to the Court's public website, the upgrade of our staff Intranet and ongoing enhancements to our case management systems. The Court also began its "Computers on the Bench" pilot in March to assist judges with note taking, accessing case law and case information, and with the completing of some orders electronically. This pilot is a further step towards an electronic and paperless courtroom. The Court also saw the completion of the business requirements and design phase for an electronic scheduling system. TRIM for audio recordings has been rolled out to all but three Court Centres, making the retrieval of court audio more efficient.

Corporate Services finalized the development of its Data Quality program and process for data quality audits, that is ready to be rolled out in the next fiscal year. A Caseflow Management Manual was also finalized and will assist the progress of cases to a fair and just resolution. The manual will assist Court Administrators and Managers with quarterly reviews of active cases in their centres with the goal of providing an extra check and balance on the movement of cases from filing to disposition.

Much has been accomplished and many objectives met in the 2012-2014 Strategic Plan. Details of these accomplishments can be found in Part 5 of this Report.

While staff turnover in 2013-14 was lower than other years, Corporate Services made every effort to fill any vacant positions immediately which resulted in very few vacancies in all Court Centres.

The Provincial Court acknowledges the strength of its workforce. Our judges and staff are committed to meeting the needs of those who use our Court and to the development of management techniques adapted to the special challenges associated with the administration of justice. In the end, it is these individuals, each and every one, who are the face of our Court and who citizens look to for resolution to the issues they bring before the Court.



Shelley Organ
Director of Corporate Services



PART 2: OVERVIEW OF THE PROVINCIAL COURT

Judiciary

Chief Judge - The Hon. D. Mark Pike

Called to the Bar: April 9, 1984
 Appointed Associate Chief Judge: November 17, 2008
 Appointed Chief Judge: September 25, 2009

Senior Coordinating Judge - The Hon. Michael Madden

Called to the Bar: July 3, 1986
 Appointed Judge: February 3, 2010
 Appointed Senior Coordinating Judge: October 2, 2012

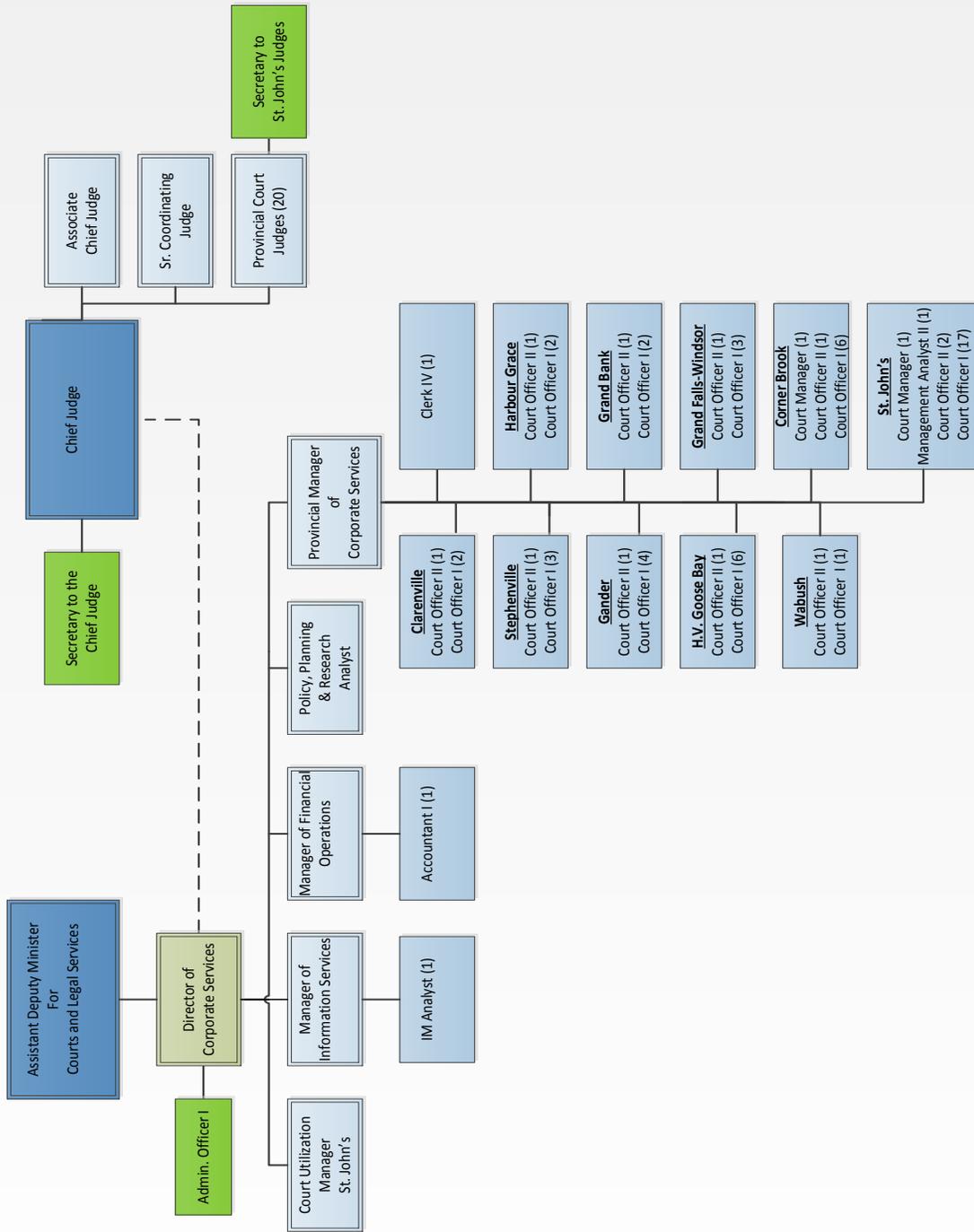
Associate Chief Judge VACANT

JUDGES	DATE APPOINTED	CURRENT COURT CENTRE
The Honourable Randolph J. Whiffen	11-Apr-77	Grand Falls – Windsor
The Honourable Kymil Howe	11-Mar-93	Corner Brook
The Honourable David Orr	25-Aug-94	St. John's
The Honourable William English*	9-Nov-00	Happy Valley – Goose Bay
The Honourable Wayne Gorman	9-Nov-00	Corner Brook
The Honourable Patrick J.B. Kennedy*	11-Apr-01	Clareville
The Honourable Colin J. Flynn	30-Apr-01	St. John's
The Honourable Harold Porter	12-Oct-01	Grand Bank
The Honourable Timothy Chalker	26-Apr-02	Grand Falls – Windsor
The Honourable Catherine Allen-Westby	28-Oct-02	Corner Brook
The Honourable Bruce Short	1-Nov-03	Gander
The Honourable John Joy	1-Aug-06	Happy Valley – Goose Bay
The Honourable Wynne Anne Trahey	8-Jun-07	Wabush
The Honourable Jacqueline Jenkins	24-Sep-08	Gander
The Honourable Jacqueline Brazil	3-Feb-10	Harbour Grace
The Honourable Lois Skanes	15-Feb-10	St. John's
The Honourable Pamela Goulding	30-Jan-12	St. John's
The Honourable Lori A. Marshall	13-Aug-12	St. John's
The Honourable James G. Walsh	3-Sep-12	St. John's
The Honourable Mark T. Linehan	4-Mar-14	St. John's
The Honourable Lynn E. Cole	6-Mar-14	Stephenville

* Retired May 2014

Provincial Court of NL – Organizational Chart

March 31, 2014



Court Locations

There are 10 Court Centres in locations throughout Newfoundland and Labrador. In addition to sitting in its principal locations, the Provincial Court conducts circuits to various rural and remote communities.

LOCATION	JUDGE(S)	STAFF	CIRCUIT(S)
Clareville	1	3	Bonavista
Corner Brook	3	8	Port au Choix, Rocky Harbour, St. Anthony
Gander	2	5	None
Grand Bank	1	3	None
Grand Falls – Windsor	2	4	Baie Verte and Head of Bay D'Espoir
Happy Valley – Goose Bay	2	7	Hopedale, Makkovik, Nain, Natuashish, Port Hope Simpson, Postville, Rigolet
Harbour Grace	1	3	Placentia
St. John's	1 CJ, 1 ACJ, 1 SCJ, & 6 Judges	24	None
Stephenville	1	4	Port aux Basques
Wabush	1	2	None
Corporate Services	0	10	None
TOTAL	23	73	15

Registries

There are 11 registries in the 10 Court Centres throughout Newfoundland and Labrador. Registries provide front line services to the public and are staffed permanently. The key functions of the registries are:

- to provide information and direction about court procedures, services, and forms;
- to process cases by providing administrative services in accordance with due process;
- to ensure that automated case management systems are accurately updated and maintained;
- to enhance community confidence and respect by responding to clients needs and assisting with making the court experience a more positive one; and
- to ensure that court records are preserved and managed from initiation of files to archiving.

Courtroom

There are 25 courtrooms in the 10 Court Centres. Courtroom staff are responsible for the following:

- to provide assistance to judges;
- to formally open and close Court;
- to ensure accurate and quality recordings of proceedings;
- to take electronic notes of each Court hearing;
- to organize the courtroom schedule and set future dates;
- to mark and take possession of exhibits; and
- to administer oaths and affirmations to witnesses.

Corporate Services Division

Headquartered in St. John's, the Corporate Services Division provides support to the 10 Court Centres. Key functions of the Corporate Services Division are:

- operations management;
- human resource management;
- financial management;
- information management;
- transcript management;
- policy development; and
- strategic planning.

Jurisdiction

The jurisdiction of the Provincial Court extends to adult, youth, small claims, traffic, and family matters.

Adult: all summary conviction offences under federal and provincial statutes; indictable offences, except those excluded under the *Criminal Code*, for example, murder or treason.

Youth: all criminal matters involving persons twelve years and older but less than eighteen years of age at the time the offence occurred.

Small Claims: all civil actions where amounts do not exceed \$25,000. The Provincial Court has no jurisdiction over cases involving: land title disputes; disputes regarding the validity of devises, bequests, or limitations; malicious prosecution, false imprisonment, or defamation; or complaints against a judge, justice, or other public official for anything they have done while executing the duties of office.

Traffic: ticketable offences (summary offence tickets) under the *Highway Traffic Act*, the *Motorized Snow Vehicles and All-Terrain Vehicles Act*, and various municipal or institutional parking by-laws or regulations.

Family: custody, access, support, paternity, adoption, and child protection in those geographic areas where it maintains jurisdiction. It does not deal with divorce or division of property under the *Family Law Act*. All applicants in either Provincial Court or Supreme Court, Family Division are provided with parent education sessions, mediation, and counseling delivered by the Family Justice Services Division of the Department of Justice which serves both levels of Court.

In addition, the Provincial Court exercises special jurisdiction to issue emergency protection orders and to conduct inquiries into accidental deaths and fires occurring within the Province. Upon request, the Court provides criminal history checks, certificates of conduct, and Justice of the Peace services. The Provincial Court is responsible for maintaining and updating a province-wide electronic criminal history database that is relied upon by all partners in justice as well as the general public.

Mental Health Court

In 2013-14, the Provincial Court also operated a Mental Health Court.

The Mental Health Court (MHC) is a project of the Provincial Court of Newfoundland and Labrador (St. John's), the Public Prosecutions Division of the Department of Justice, the Mental Health Project of the Newfoundland and Labrador Legal Aid Commission, Eastern Health, and Corrections and Community Services. It has been operating since 2005. MHC sits in courtroom 8 at 2:00 p.m. every second Wednesday. The goal of the MHC is to assist individuals who have had contact with the law in re-establishing themselves in the community with an increased and/or appropriate level of support, both medical and community-based. The Court is based on the recognition that certain offenders who suffer from a mental disorder may commit offences as a consequence of their mental disorder or lifestyle issues related to their mental disorder.



PART 3: PROVINCIAL COURT WORKLOAD

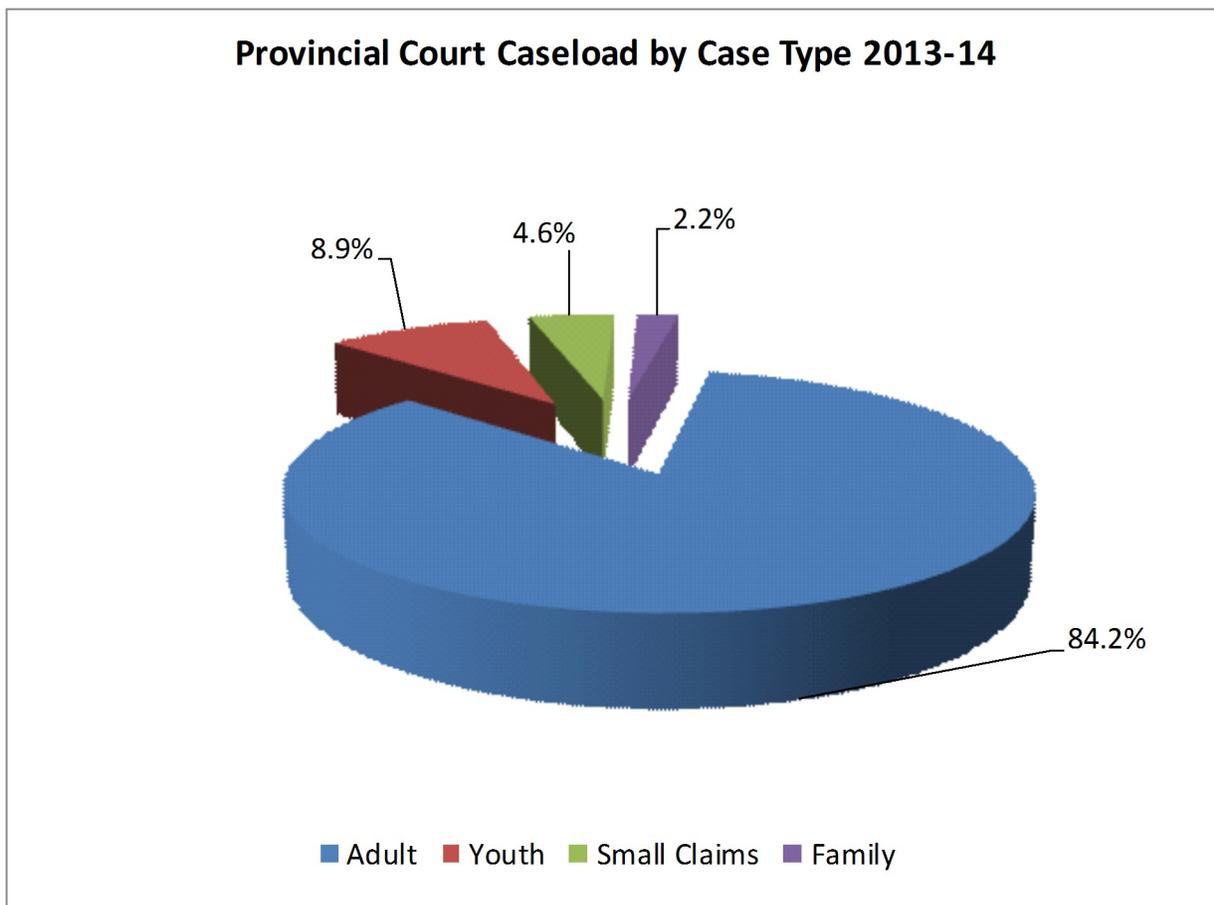
PROVINCIAL COURT WORKLOAD

Definition of Workload

The workload of Provincial Court is determined by the number of cases which are initiated in a given year, as well as cases which may be carried over from the previous year. The workload consists of five business lines, including adult, youth, small claims, traffic, and family. The Court monitors total caseload, as well as weekend arrests, summary offence tickets, and court appearances. The Court also tracks the number of videoconferencing sessions, CourtCall sessions, transcribed pages, CD requests, requests for letters of conduct and records of conviction, and requests for emergency protection orders.

Total Caseload

In 2013-14, the following cases were initiated in Provincial Court: 25,279 adult cases, 2,666 youth cases, 1,508 small claims cases, and 672 family cases. In addition to the four business lines included in the chart below, Traffic Court processed 142,285 summary offence tickets and conducted 866 trials in 2013-14.

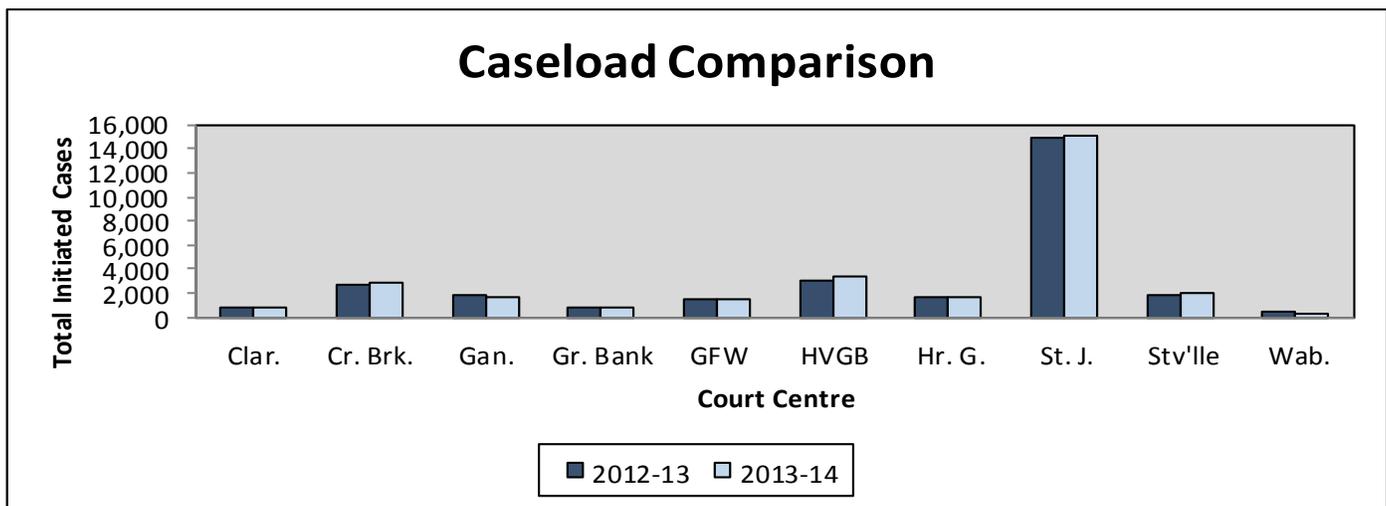


Combined Caseload Statistics

COURT CENTRE	INITIATED ADULT*		INITIATED YOUTH*		INITIATED SMALL CLAIMS		INITIATED FAMILY**		TOTAL INITIATED CASES	
	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14
Clarenville	656	587	80	73	71	84	58	77	865	819
Corner Brook	2,202	2,270	275	483	205	172	5	0	2,687	2,915
Gander	1,489	1,373	144	65	132	95	95	127	1,860	1,647
Grand Bank	652	650	124	92	55	70	32	20	863	821
Grand Falls – Windsor	1,061	1,054	168	159	92	81	146	140	1,467	1,434
Happy Valley – Goose Bay	2,622	3,012	203	181	33	39	144	179	3,002	3,349
Harbour Grace	1,343	1,429	66	121	169	137	78	89	1,656	1,650
St. John's	13,102	13,008	1,079	1,245	727	732	0	0	14,908	14,945
Stephenville	1,638	1,667	176	214	58	73	0	0	1,872	1,946
Wabush	341	229	20	33	21	25	30	40	412	327
TOTAL	25,106	25,279	2,335	2,666	1,563	1,508	588	672	29,592	29,853

*These figures include Applications and Peace Bonds.

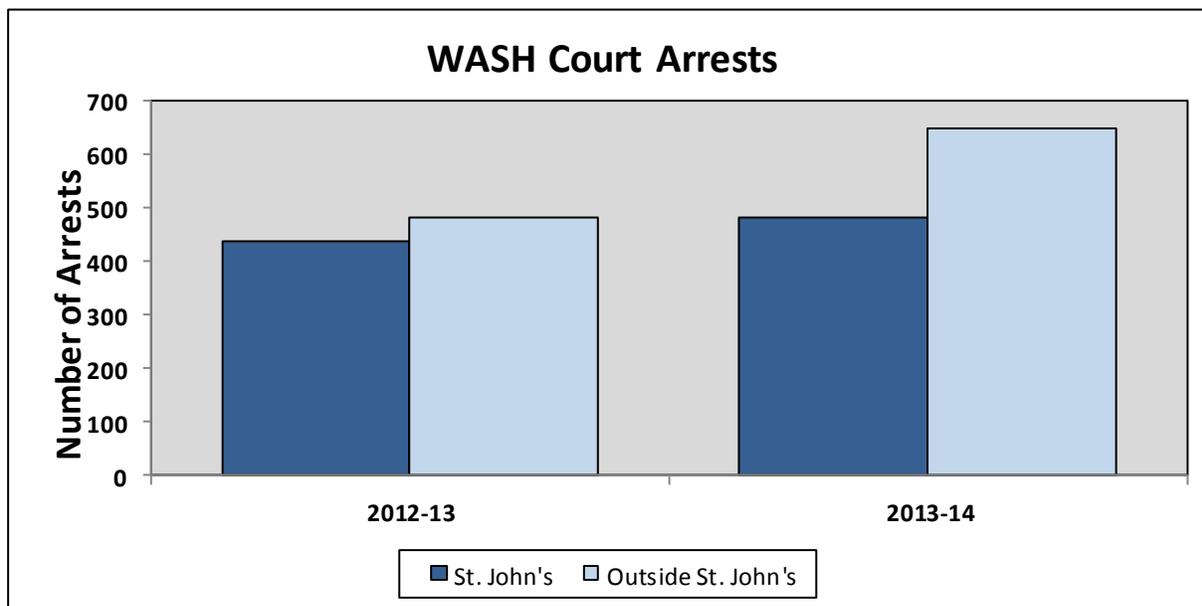
**These figures include Support, Custody, Wardship, Adoption, and Apprehension cases.



WASH (Weekend and Statutory Holiday) Court Statistics

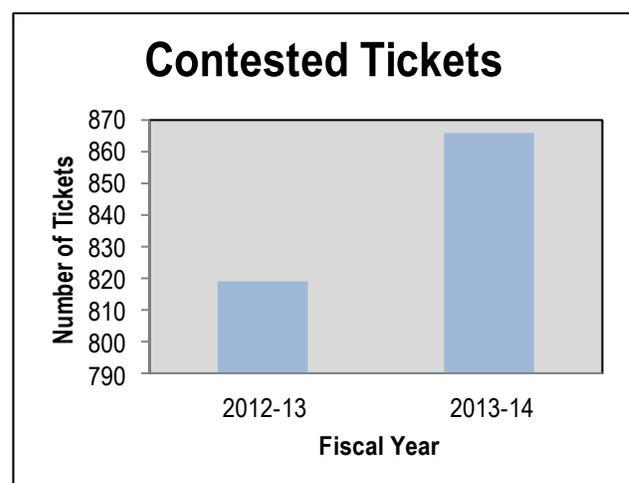
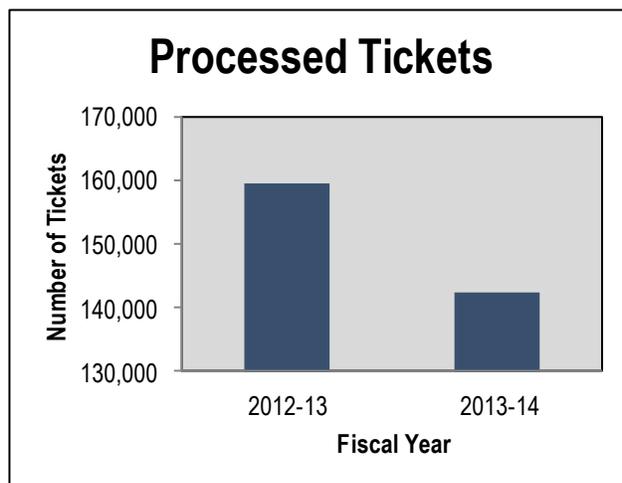
Section 503 of the *Criminal Code* provides that an accused must appear before a judge within 24 hours of arrest. Therefore, the Provincial Court operates 24/7, 365 days per year. The Court has an on-call judge system to fulfill the *Criminal Code* requirement. The judge could be from any jurisdiction in the province. However, all court proceedings are funneled through the St. John's Court Centre with a clerk, Crown, and Duty Counsel present.

In 2013-14, WASH Court sat for a total of 117 days. There were 1,132 weekend arrests, 481 within the St. John's area and 651 outside of St. John's. This represents an increase from 922 arrests in 2012-13.



Summary Offence Tickets

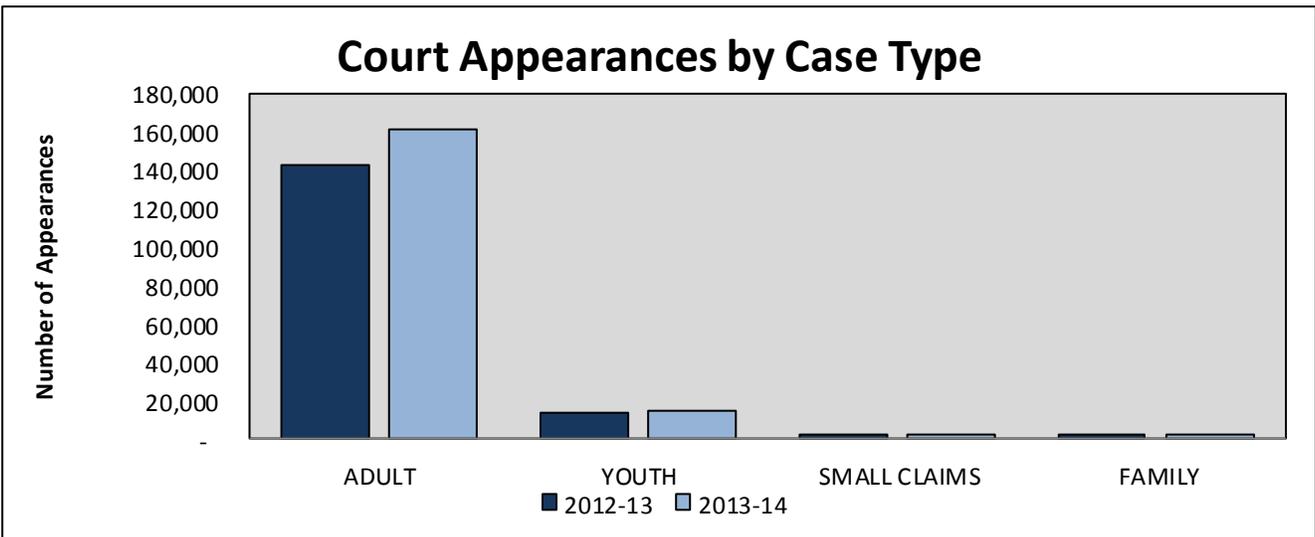
COURT CENTRE	PROCESSED TICKETS		CONTESTED TICKETS (TRIALS)	
	2012-13	2013-14	2012-13	2013-14
Clarenville	1,515	853	27	4
Corner Brook	11,942	6,914	101	107
Gander	4,345	3,109	81	78
Grand Bank	1,895	961	25	16
Grand Falls – Windsor	2,786	1,886	61	70
Happy Valley – Goose Bay	907	426	8	5
Harbour Grace	1,600	1,204	20	27
St. John's	128,633	121,252	410	510
Stephenville	3,262	2,929	74	41
Wabush	2,734	2,751	12	8
TOTAL	159,619	142,285	819	866



Court Appearances

Appearance data is one of the most important measures of court workload. Each appearance directly impacts court resources such as judge time, court clerk time, courtroom time, the use of courtroom equipment (videoconferencing units, smart cart, etc.), and registry staff time. Furthermore, each appearance invariably generates follow-up paperwork. Provincial Court saw 179,711 appearances in FY 2013-14, up from 159,462 in FY 2012-13.

COURT CENTRE	ADULT		YOUTH		SMALL CLAIMS		FAMILY	
	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14	2012-13	2013-14
Clarenville	3,634	2,894	342	389	76	44	95	97
Corner Brook	12,785	16,096	2,264	3,943	263	247	24	N/A
Gander	7,329	8,155	797	420	161	129	303	251
Grand Bank	1,927	2,115	325	329	19	30	44	44
Grand Falls – Windsor	6,567	5,468	1,226	1,122	103	76	602	644
Happy Valley – Goose Bay	21,114	27,227	1,578	1,454	10	17	941	972
Harbour Grace	6,139	8,937	330	480	133	195	136	235
St. John's	71,452	77,295	4,871	4,907	792	742	N/A	N/A
Stephenville	9,405	10,778	1,229	1,793	74	113	N/A	N/A
Wabush	2,103	1,840	109	141	23	38	137	154
TOTAL APPEARANCES	142,455	160,805	13,071	14,878	1,654	1,631	2,282	2,397



Videoconferencing

In 2013-14, video links between the Provincial Court and Her Majesty’s Penitentiary, the Newfoundland and Labrador Youth Centre, the Newfoundland and Labrador Correctional Centre for Women, the Labrador Correctional Centre, and the West Coast Correctional Institution resulted in a total of 347 video sessions for in-custody persons required to appear for non-evidentiary court appearances. Additional video appearances included the following: accommodation of out-of-town witnesses and counsel; judicial assistance provided to other centres; and administrative matters such as meetings, training, and interviews.

COURT CENTRE	SESSIONS		HOURS	
	2012-13	2013-14	2012-13	2013-14
Clarenville	30	47	44	93
Corner Brook	89	121	158	170
Gander	48	105	77	167
Grand Bank	21	38	32	85
Grand Falls – Windsor	28	54	57	97
Happy Valley – Goose Bay	125	152	222	323
Harbour Grace	48	33	60	50
St. John’s	329	402	358	428
Stephenville	42	110	60	143
Wabush	85	138	172	381
Outside Court Network	141	347	2,334	357
TOTAL	986	1,547	1,472	2,293

CourtCall

CourtCall is a service offered by an American company that provides lawyers with the option of making appearances via teleconferencing for routine hearings. By providing this service, the Provincial Court has reduced the need for lawyers to make unnecessary trips to Court for non-evidentiary appearances. Instead, a lawyer can conduct other business and simply call into the Court at the appointed time. This allows for direct savings which can be passed on to clients, reducing the cost of litigation and improving access to justice. The numbers below reflect the use of CourtCall on circuit and at the home court.

COURT CENTRE	SESSIONS	
	2012-13	2013-14
Clareville	119	181
Corner Brook	104	155
Gander	290	380
Grand Bank	98	168
Grand Falls – Windsor	321	334
Happy Valley – Goose Bay	596	711
Harbour Grace	250	456
St. John's	101	105
Stephenville	149	195
Wabush	257	265
Circuit Courts	435	223
TOTAL	2,720	3,173

Transcribed Pages and CD Requests

PROVINCIAL STATISTICS	2012-13	2013-14
Transcript Requests	217	199
Transcribed Pages	21,097	16,776
CD Requests	713	703

Requests for Letters of Conduct and Records of Conviction

PROVINCIAL STATISTICS	2012-13	2013-14
Letters of Conduct	17,653	17,286
Records of Conviction	11,209	11,073
TOTAL	28,862	28,359

Emergency Protection Orders (EPOs)

PROVINCIAL STATISTICS	2012-13	2013-14
Number of Applications Received	314	253
Number of EPOs Granted	246	187
Number of EPOs Denied	40	41
Number of EPOs Pending	0	0
Number of EPOs dealt with by Other means (e.g. withdrawn, dismissed, etc.)	29	25



PART 4: PROVINCIAL COURT PERFORMANCE

PROVINCIAL COURT PERFORMANCE

Definition of Performance

The performance of the Provincial Court is determined by how efficiently and effectively the Court processes cases. With respect to the Mental Health Court (MHC), performance is determined by programming completion rates and the various types of dispositions. With respect to transcripts, efficiency is determined by the turnaround time for completing transcript requests. With respect to criminal cases, performance can be determined by analyzing statistical data such as clearance rates, time to disposition, and age of active pending cases.

Mental Health Court Statistics

PENDING CASES April 1/13	INITIATED CASES 2013/14	CONCLUDED CASES 2013/14	CASES REFERRED BACK TO TRADITIONAL SYSTEM	PENDING CASES March 31/14	CLEARANCE RATE
52	178	108	52	70	89.9%

The types of substantive offences included unlawful trespassing, causing a disturbance, mischief, theft and fraud under \$5,000, failure to comply with court orders, threats, assault, assault with a weapon and being unlawfully in a dwelling house.

Transcript Turnaround Time

The Provincial Court recognizes the important role of the provision of accurate and timely transcripts in the administration of justice. Corporate Services continues to monitor, prioritize, and coordinate the sharing of transcription services between all of the ten Court Centres. Transcript turnaround time increased as a result of the reduction in staffing levels as of April 2013.

2012 - 2013			2013-14		
Total Transcripts Requested:	217		Total Transcripts Requested:	199	
Total Transcripts Completed:	215		Total Transcripts Completed:	164	
Turnaround			Turnaround		
Days	Transcripts	Percentages	Days	Transcripts	Percentages
0 – 30	118	54.88%	0 – 30	62	37.80%
31 – 60	57	26.51%	31 – 60	35	21.34%
61 – 90	26	12.09%	61 – 90	35	21.34%
91 – 120	10	4.65%	91 – 120	17	10.37%
121 – 150	3	1.40%	121 – 150	10	6.10%
Over 150	1	0.47%	Over 150	5	3.05%
Average: 35.55 Days			Average: 53.86 Days		
Oldest: 155 Days			Oldest: 209 Days		

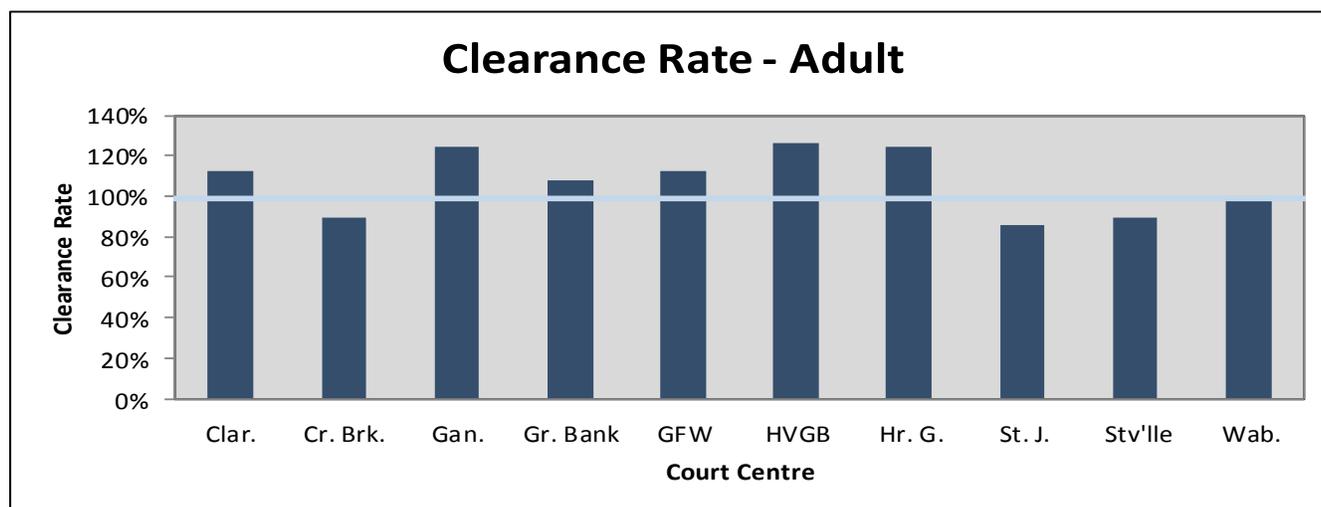
Clearance Rates

The Provincial Court aims for a minimum clearance rate of 100% – that means finalizing cases at the same rate new cases are initiated. A rate greater than 100% indicates that the Court is concluding cases that were filed in previous years, thereby reducing the backlog of pending cases. A rate less than 100% indicates that the number of pending cases is increasing.

Adult

ADULT COURT					
COURT CENTRE	PENDING CASES April 1/13	INITIATED CASES 2013/14	CONCLUDED CASES 2013-14	PENDING CASES March 31/14	CLEARANCE RATE
Clarenville	423	437	490	370	112.1%
Corner Brook	1,923	1,910	1,703	2,130	89.2%
Gander	1,166	1,119	1,394	891	124.6%
Grand Bank	257	494	533	218	107.9%
Grand Falls – Windsor	1,005	803	903	905	112.5%
Happy Valley – Goose Bay	2,232	2,582	3,260	1,554	126.3%
Harbour Grace	1,050	1,176	1,463	763	124.4%
St. John's	8,080	11,337	9,742	9,675	85.9%
Stephenville	1,416	1,277	1,147	1,546	89.8%
Wabush	302	189	184	307	97.4%
TOTAL	17,854	21,324	20,819	18,359	102.4%

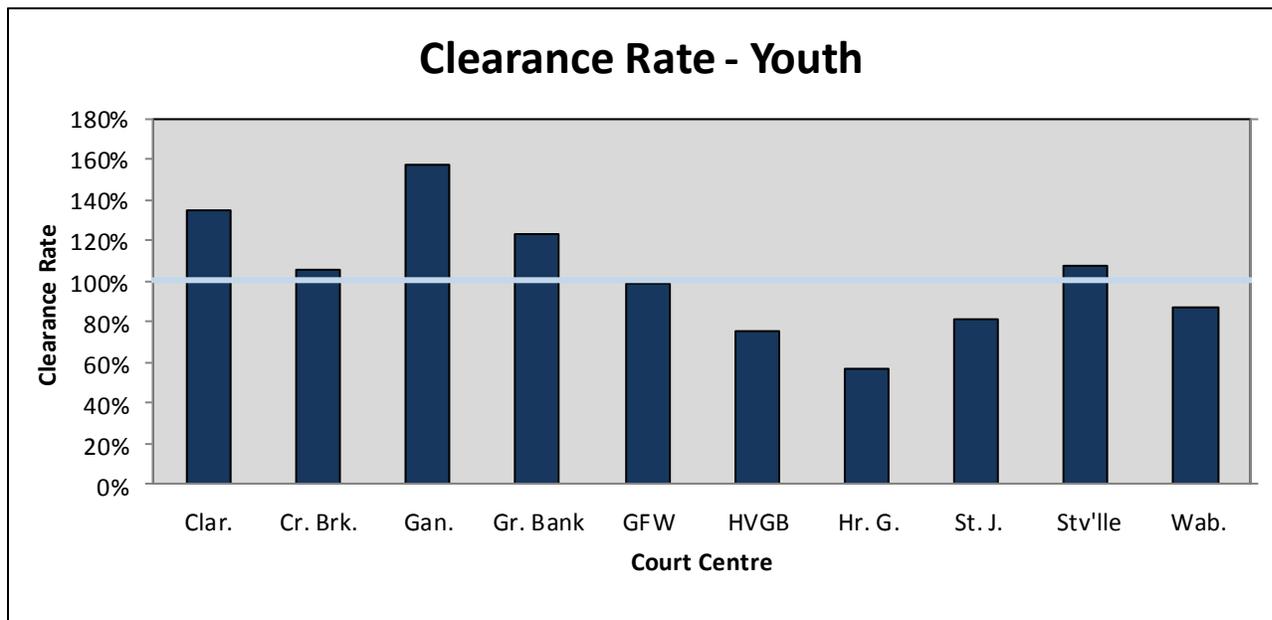
Note: These figures do not include Applications and Peace Bonds.



Youth

YOUTH COURT					
COURT CENTRE	PENDING CASES APRIL 1/13	INITIATED CASES 2013/14	CONCLUDED CASES 2013/14	PENDING CASES MARCH 31/14	CLEARANCE RATE
Clarenville	86	66	89	63	134.8%
Corner Brook	226	472	500	198	105.9%
Gander	72	63	99	36	157.1%
Grand Bank	37	81	100	18	123.5%
Grand Falls – Windsor	142	151	149	144	98.7%
Happy Valley – Goose Bay	122	176	133	165	75.6%
Harbour Grace	61	119	68	112	57.1%
St. John's	389	1,184	963	610	81.3%
Stephenville	188	206	222	172	107.8%
Wabush	12	32	28	16	87.5%
TOTAL	1,335	2,550	2,351	1,534	92.2%

Note: These figures do not include Applications and Peace Bonds.

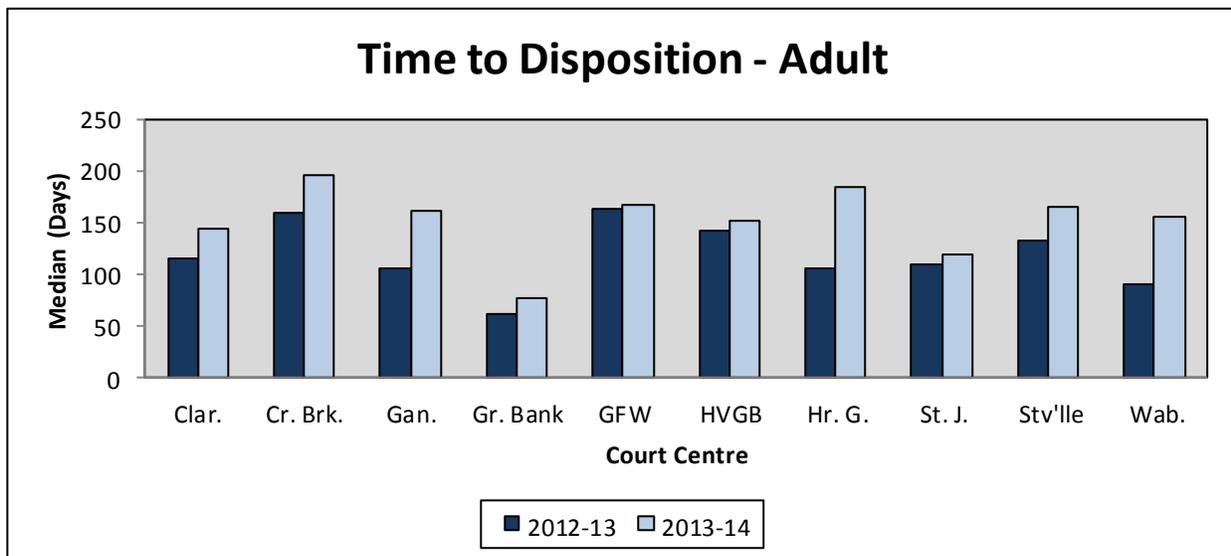


Time to Disposition

Timeliness is of fundamental importance in the criminal justice process. The time to disposition statistics outline the median length of time for a criminal case to conclude in each of the ten Court Centres. The Provincial Court aims to conclude cases as promptly as possible while still ensuring that justice is served.

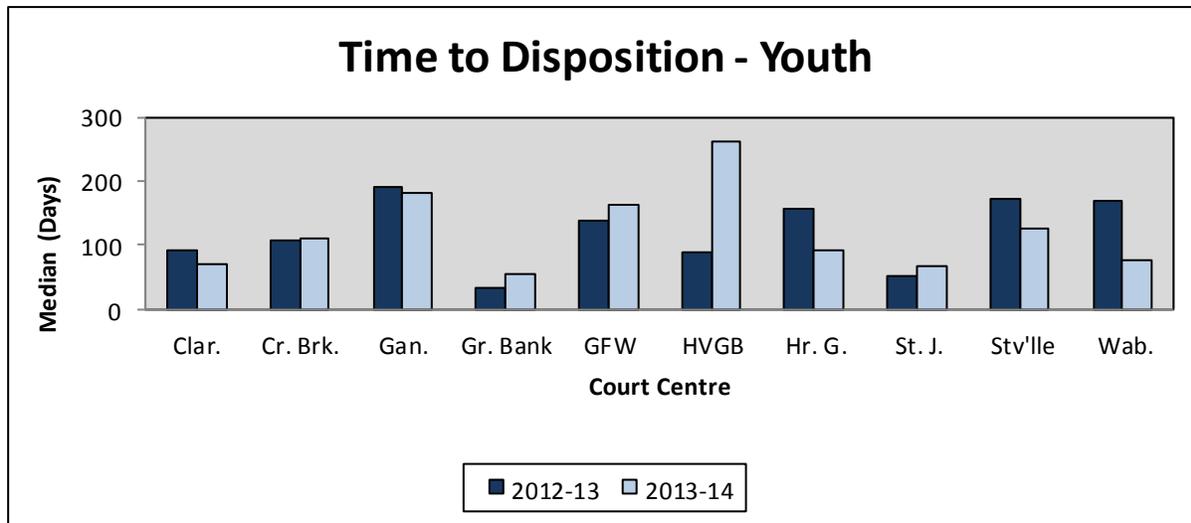
Adult

COURT CENTRE	MEDIAN TIME TO DISPOSITION (DAYS)	
	2012-13	2013-14
Clarenville	115	144
Corner Brook	159	196
Gander	105	161
Grand Bank	62	77
Grand Falls – Windsor	163	167
Happy Valley – Goose Bay	141	152
Harbour Grace	105	185
St. John's	109	119
Stephenville	133	165
Wabush	91	155
MEDIAN	112	158



Youth

COURT CENTRE	MEDIAN TIME TO DISPOSITION (DAYS)	
	2012-13	2013-14
Clarenville	92	69
Corner Brook	106	112
Gander	192	180
Grand Bank	34	55
Grand Falls – Windsor	137	164
Happy Valley – Goose Bay	90	263
Harbour Grace	158	92
St. John's	52	66
Stephenville	172	127
Wabush	170	76
MEDIAN	122	102

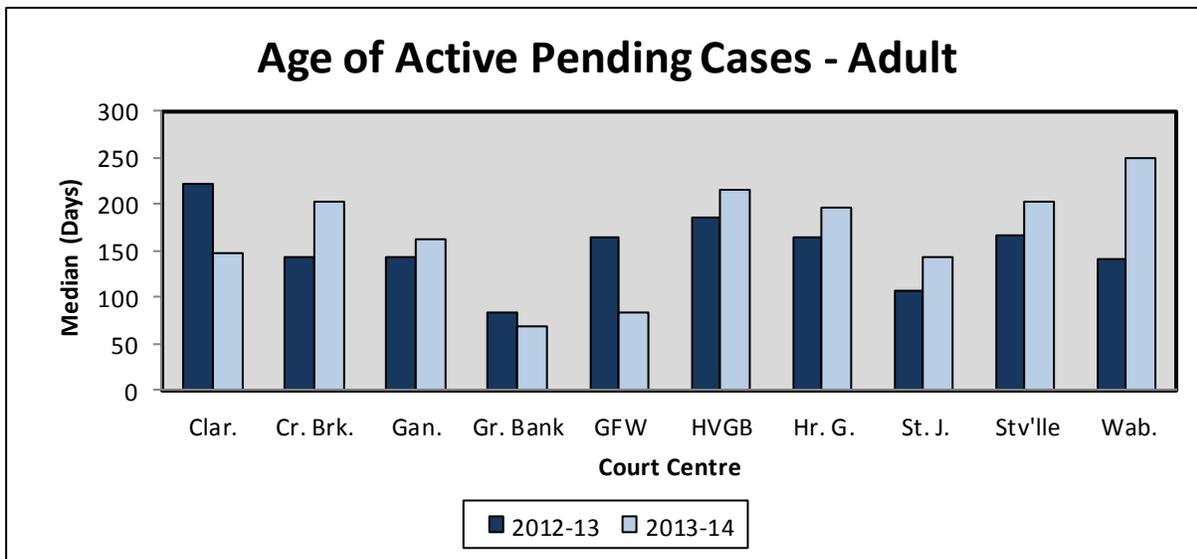


Age of Active Pending Cases

The age of active pending cases statistics outline the median age of a criminal case as of March 31st in each of the ten Court Centres. The Provincial Court aims to minimize the number of older cases and maximize the proportion of younger cases. The nature of high-conflict and complex cases inevitably means that those case types will take longer to progress through to conclusion.

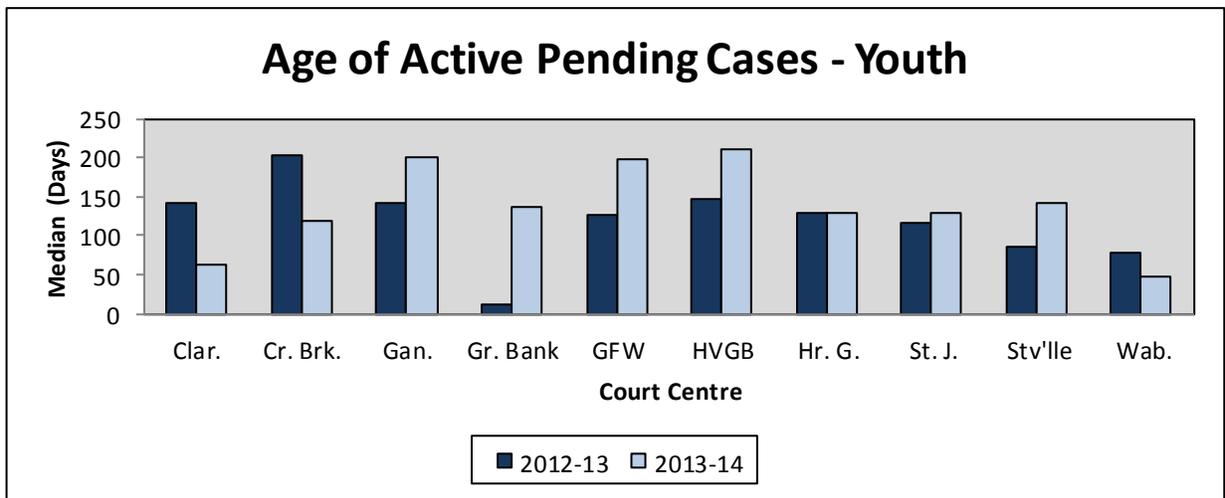
Adult

COURT CENTRE	MEDIAN AGE (DAYS)	
	2012-13	2013-14
Clarenville	222	146
Corner Brook	142	202
Gander	143	162
Grand Bank	83	68
Grand Falls – Windsor	164	84
Happy Valley – Goose Bay	186	216
Harbour Grace	165	197
St. John's	106	143
Stephenville	167	202
Wabush	140	250
MEDIAN	154	180



Youth

COURT CENTRE	MEDIAN AGE (DAYS)	
	2012-13	2013-14
Clarenville	142	63
Corner Brook	202	118
Gander	143	201
Grand Bank	13	137
Grand Falls – Windsor	127	199
Happy Valley – Goose Bay	148	210
Harbour Grace	129	128
St. John's	116	128
Stephenville	86	142
Wabush	79	48
MEDIAN	128	132.5





PART 5: PROVINCIAL COURT STRATEGIC PLAN UPDATE

PROVINCIAL COURT STRATEGIC PLAN UPDATE

Overview of the 2012-14 Strategic Plan

The Provincial Court of Newfoundland and Labrador recognizes the importance of strategic planning. The Strategic Plan enables the Court to clearly articulate and communicate its most important priorities to the Court's judges, senior managers, and staff as well as its partners in justice and the general public. The 2012-2014 Strategic Plan, ***Building on Our Successes***, identifies new strategic directions for the Provincial Court. It also continues to build upon the work that was initiated in its previous Strategic Plan, ***Committed to Continuous Improvement***.

Based on consultations with stakeholders and research regarding current national and provincial trends, the Provincial Court has decided to focus on the following strategic directions:

1. Improved Public Trust and Confidence through Greater Transparency and Accountability
2. Improved Timeliness and Access
3. Wise Use of Emerging Technology to Improve Court Processes
4. High Quality Service and Professionalism
5. Strengthened Court Security
6. Comprehensive Information Management Strategy

The following tables outline the progress achieved regarding specific objectives in the fiscal year 2013-14 (year two of the current plan). Progress made in fiscal year 2012-13 can be viewed on the Court's website at www.court.nl.ca under the publications tab.

Improved Public Trust and Confidence

Goal 1: Improve Provincial Court’s media relations so that citizens of the province have an accurate understanding of how the Court works and its role in society.

Objective:	Invite the local press who cover the Court to meet with the Chief Judge to begin a dialogue, identify, and discuss issues of mutual concern.
Results to Date:	During the past fiscal year, informal meetings have continued with the local media who regularly cover events at the courts in St. John’s. The Chief Judge continues to answer media queries and give telephone and “in person” interviews within two hours of receipt of requests. In November, the Chief Judge was a guest speaker at an “All Courts” seminar on “Media and Open Courts” organized by the National Judicial Institute. In addition to the transparency exhibited from the Judiciary, Provincial Court in St. John’s has made a secure room available for members of the media. This has been very popular and convenient for those who regularly provide coverage of court proceedings.

Goal 2: Expand public outreach to improve citizens’ understanding of the Provincial Court system and its role in society.

Objective:	Develop an online school education program, available through the Provincial Court’s website, focused on the role of the Court and the consequences a criminal record can have on a person’s everyday life.
Results to Date:	The Video component for the <i>Lunch with a Judge</i> online school education program has been completed and uploaded to the Court’s website.

Goal 3: Increase the functionality of the Provincial Court’s website.

Objective:	Publish performance indicators online in the Annual Report by July 31st of each calendar year.
Results to Date:	The Provincial Court’s 2012-13 Annual Report was posted online on August 2, 2013.
Objective:	Publish the Provincial Court’s Strategic Plan online and report progress on meeting established objectives by March 31st of each calendar year.
Results to Date:	The Provincial Court’s 2012-14 Strategic Plan Progress Report was posted online on March 31, 2014.

Goal 4: Proactively communicate key messages about the Provincial Court to partners in justice and the citizens of the province.

Objective:	Inform service groups, like the Rotary Club, that the Chief Judge or his designate is available to speak on the Court’s vision, mission, and strategic directions.
Results to Date:	The Chief Judge addressed a luncheon meeting of the Canadian Bar Association on the subject of “Recent Developments in the Provincial Court”. The Chief Judge was also a speaker at a Continuing Legal Education Seminar organized by the Law Society of Newfoundland and Labrador on the subject of Advocacy before the Provincial Court.
Objective:	Initiate a Court Stakeholders Committee that meets quarterly or as required to improve the lines of communication and openly discuss issues pertaining to the Court and stakeholder groups.
Results to Date:	The Director held regular meetings with provincial stakeholders to provide updates on the Courts initiatives and to discuss issues pertaining to the Court and stakeholder groups.
Objective:	Consult in advance with partners in justice before embarking on any new Court initiatives that may directly or indirectly impact upon their operations.
Results to Date:	The Director met regularly with the Assistant Deputy Minister—Courts and Legal Services, as well as provincial stakeholders to provide updates on the Court’s services and initiatives.

Improved Timeliness and Access

Goal 1: Reduce the number of appearances and the length of time it takes to dispose of cases from first appearance until final disposition.

Objective:	Train and task Court Administrators and designated employees with follow-up work on gathering case information for those cases that fall beyond the established benchmarks.
Results to Date:	A caseload management manual has been developed to assist Court Administrators and Managers in performing quarterly caseload reviews to identify cases that fall behind established benchmarks.

Objective:	Continue to improve case processing by collaborating with justice partners on new initiatives and those outlined in the Task Force on Justice Efficiencies.
Results to Date:	Monthly statistics are shared with provincial stakeholders, including clearance rates and court sitting times. Court Administrators continue to meet with local stakeholders to discuss caseload management strategies in each Court Centre.

Goal 2: Increase accessibility of Provincial Court services for all citizens of the province.

Objective:	Improve assistance provided to self-represented litigants by developing a guide and providing online assistance in an easily understood format that can help lead self-represented litigants through the court process.
Results to Date:	The Self-Represented Litigants Committee has reviewed the messages and materials made available to the public from Court Centres and through a standardization process has improved consistency in the delivery and content of this information.

Objective:	Eliminate barriers to access, where practical, for vulnerable witnesses and persons who require interpreters.
Results to Date:	Steps have been taken to identify and organize information on available interpreting services. The result of these steps have helped in the development of an interpreter policy which staff follow when dealing with individuals who require language assistance. Approvals have been secured for various rates to fairly compensate interpreters in an effort to expedite their scheduling in order to improve access.

Wise Use of Emerging Technology

Goal 1: Continuously improve court processes through the thoughtful application of emerging technology.

Objective:	Adopt as a best practice the preferred use of videoconferencing for all court hearings where it makes practical sense in terms of time and cost savings.
Results to Date:	A Practice Note was implemented in January 2014 for the use of videoconferencing technology with all Provincial Correctional Centres for in-custody individuals requiring short non-evidentiary appearances before the court.

Objective:	Demonstrate a green philosophy by moving towards a “Paper on Demand” model, which replaces paper records with electronic records, wherever feasible, resulting in a reduction in the time and costs associated with printing, searching, and storing paper records.
Results to Date:	Corporate Services is working closely with the Office of the Chief Information Officer in researching options and best practices for future automation of courtroom and registry processes. Desktop computers have been installed on all judges’ benches in St. John’s to pilot automation processes between the courtroom and registries.

Objective:	Test the feasibility of automating the courtroom process involved in the generation of court orders.
Results to Date:	Traffic Court processes for receipting non-contested ticket payments, scheduling and processing contested tickets, and financial reporting for fines collected for summary offence tickets have been automated. The standardization of automated forms have been developed providing enhanced communication with Fines Administration Division of the Department of Justice on status and outcomes of contested summary offence tickets. Desktop computers have been installed on all judges’ benches in St. John’s to pilot automation processes between the courtroom and registries.

High Quality Service and Professionalism

Goal 1: Provide all court users and the public with consistent high quality service and professionalism in the delivery of court services.

Objective:	Measure client satisfaction by administering the CourTools Client Service Survey.
Results to Date:	The Client Satisfaction Survey has been developed and approved with the assistance of the Newfoundland and Labrador Statistics Agency. The pilot of this survey is scheduled for September 2014 at the Corner Brook Court Centre.

Objective:	Continue to conduct a formal annual performance review and training needs assessments for every employee of the Provincial Court.
Results to Date:	Performance reviews and training needs assessments continued over the last fiscal year. Annual performance coaching sessions are ongoing in each Court Centre. Throughout performance coaching sessions employees who have expressed interest in supervisory/management positions are identified. In consultation with their supervisor, employees select training and development opportunities to strengthen their supervisor and leadership skills. This is achieved through coursework and temporary assignments, blending traditional and experiential learning models. As part of the ongoing training needs assessments, many employees have taken part in external training, accounting for 837.75 training hours. A number of Managers have also completed courses offered by the National Center for State Courts in their Court Management Program.

Objective:	Require all staff to complete customer service training and refresher courses.
Results to Date:	All employees have been setup with PS Access e-learning through the Centre for Learning Development, with all employees completing the "Service Excellence" training in FY 2013/14.

Objective:	Finalize a succession plan for all Provincial Court senior positions and set an overlap period of up to six weeks before a management employee retires or accepts employment elsewhere to match them with new recruits for on the job training.
Results to Date:	All Court Administrators participated in "From Performance Coaching to Succession Planning", a how-to session on succession planning at the annual Court Administrators' training in September 2013. Consultation is ongoing in developing competencies for senior management positions.

Objective:	Require all staff to complete training regarding ethics and professionalism for court employees.
Results to Date:	Court staff on the West Coast, Central, Eastern and St. John's regions received training on Ethics and Professionalism for Court Employees.

Goal 2: Commit the Provincial Court to a high standard of judicial excellence, for the benefit of all court users and the public, by cultivating a court culture typified by a knowledgeable and well-educated judiciary.

Objective:	Provide specialized training for administrative judicial positions.
Results to Date:	A number of judges have attended programs of continuing judicial education offered by the National Judicial Institute, the National Justice Symposium, the Canadian Association of Provincial Court Judges, the University of New Brunswick (French Language Training) and the International Association of Women Judges.

Objective:	Increase accountability for case flow decisions.
Results to Date:	The judges continue to produce an increasing number of written decisions which are distributed nationally. The management information system of the judicial administration now records statistics regarding judges' individual performance which are distributed internally. This information is used by judges, staff and judicial administration.

Objective:	Process judicial complaints impartially and efficiently.
Results to Date:	The disciplinary process for judges has been fortified. The Complaints Review Committee has received and investigated 14 complaints from the public regarding the conduct of judges.

Strengthened Court Security

Goal 1: Minimize the risks in operating Courts for all staff, judges, stakeholders, and the public by improving court security measures.

Objective:	Review the procedures related to the handling of exhibits to reduce risk of injury, enhance integrity and security of exhibits, and improve their management and control.
Results to Date:	Where practical, improvements have been completed to ensure separate and secure storage areas for exhibits. Recommendations for standardization of exhibits control, handling and storage have been finalized.

Objective:	Support measures to control the entry of people and prevent the entry of weapons and potential weapons into court facilities.
Results to Date:	In consultation with the Court Security Division of the Office of the High Sheriff, security enhancements have been implemented in various Court Centres where infrastructure allowed.

Comprehensive Information Management Strategy

Goal 1: Develop a comprehensive information management strategy for the Provincial Court that embraces a data quality standards program for the management and long-term integrity of both electronic and paper records.

Objective:	Adopt a data quality standards and monitoring program and ensure each Court Centre is following consistent and robust information management practices.
Results to Date:	The Data Quality Project has moved into the auditing and monitoring phase and a work plan to schedule Court Centre audits and training based on results has been developed with implementation anticipated in the new fiscal year.

Objective:	Implement TRIM for Adult Criminal, Youth, Small Claims, Family, Traffic, and Corporate records.
Results to Date:	TRIM has been implemented for audio recordings in six Court Centres.

Objective:	Complete the Adoption Records Project by centralizing all adoption records in a secure records vault, indexing the records, and providing filing solutions that ensure their long-term integrity and security.
Results to Date:	Adoptions Records Project has been completed in eight Court Centres.

Objective:	Reduce commercial storage of records by reviewing and eliminating, where possible, records that have reached their final disposition date.
Results to Date:	The percentage of Provincial Court records housed in commercial storage has been reduced to zero.

Objective:	Make it a priority to explore and implement options for replacing Traffic Court's manual processes with automated solutions.
Results to Date:	Manual processes have been replaced with automated processes in Traffic Court making for a more reliable record of traffic matters.



PART 6: FINANCIAL STATEMENTS

FINANCIAL STATEMENTS

Budget Expenditures 2013 -14

CATEGORY	ORIGINAL BUDGET	ACTUAL	VARIANCE
Salaries	8,507,100	9,029,644	(522,544)
Employee Benefits	54,500	65,481	(10,981)
Transportation & Communication	276,800	277,002	(202)
Supplies	58,800	62,860	(4,060)
Professional Services	25,000	28,715	(3,715)
Purchased Services	1,178,200	1,201,695	(23,495)
Property, Furniture & Equipment	22,700	11,021	11,679
Grants & Subsidies	3,000	8,000	(5,000)
TOTAL	10,126,100	10,684,418	(558,318)

Staff Overtime

Time Off in Lieu (TOIL)		
	Hours	Dollar Value
Balance as of March 31, 2013	1,174.25	\$ 33,925.38
Balance as of March 31, 2014	882.45	\$ 25,042.80

Paid Overtime

Fiscal 2012-13	\$ 12,500
Fiscal 2013-14	\$ 7,284

Costs of Judicial Exchange*

Fiscal 2012-13	42,485.15
Fiscal 2013-14	34,225.06

*Judicial Exchange occurs when a judge has a conflict at his /her court centre or due to leave. Subsequently, a judge is brought in from a different centre to hear the matters. This also includes a judge assisting Happy Valley – Goose Bay, traveling from Wabush.

Operational Costs of Circuit Courts

COURT CENTRE	CIRCUIT	2012-13	2013-14
Clarenville	Bonavista	1,227.20	1,111.33
	TOTAL CLARENVILLE	1,227.20	1,111.33
Corner Brook	Baie Verte*	4,455.77	4,472.34
	Plum Point** / Port au Choix	8,370.82	6,908.98
	Rocky Harbour	6,453.30	4,594.53
	St. Anthony	7,876.61	8,403.10
	TOTAL CORNER BROOK	27,156.50	24,873.39
Grand Falls – Windsor	Conne River / Harbour Breton / Head of Bay D'Espoir	3,261.81	1,231.30
	Springdale**	14,534.68	0
	TOTAL GRAND FALLS–WINDSOR	17,796.49	1,231.30
Happy Valley – Goose Bay	Cartwright*** / L'Anse au Clair***	10,356.21	0
	Hopedale / Makkovik / Postville / Rigolet	11,850.13	27,882.32
	Nain	29,369.12	47,391.03
	Natuashish	37,676.34	39,683.17
	Port Hope Simpson	15,188.35	12,448.33
	TOTAL HAPPY VALLEY–GOOSE BAY	104,440.15	127,404.85
Harbour Grace	Placentia	2,183.65	2,239.79
	TOTAL HARBOUR GRACE	2,183.65	2,239.79
Stephenville	Burgeo**	879.26	0
	Port aux Basques	6,296.55	5,723.22
	TOTAL STEPHENVILLE	7,175.81	5,723.22
TOTAL	ALL CIRCUITS	159,979.80	162,583.88
<p><i>*Effective January 1, 2013, responsibility for this circuit was transferred to Grand Falls – Windsor.</i></p> <p><i>**Effective January 1, 2013, these circuit court locations were eliminated.</i></p> <p><i>***Effective January 1, 2013, these circuit court locations were combined with Port Hope Simpson.</i></p>			

Frequency of Circuit Courts

COURT CENTRE AND CIRCUIT	SCHEDULED DAYS		ACTUAL DAYS	
	2012-13	2013-14	2012-13	2013-14
CLARENVILLE				
Bonavista	8	4	8	4
CORNER BROOK				
Plum Point **	2	0	2	0
Port au Choix	20	16	18	16.5
Rocky Harbour	16	12	11.5	10
St. Anthony	24	12	15	13.5
GRAND FALLS – WINDSOR				
Baie Verte*	12	12	8	6
Conne River***	3	0	3	0
Harbour Breton***	5	0	5	0
Head of Bay D'Espoir	5	8	4	5
Springdale**	23	0	20	0
HAPPY VALLEY – GOOSE BAY				
Cartwright***	6	0	3	0
Hopedale	24	24	11	19
L'Anse au Clair***	6	0	4	0
Makkovik	1	3	0	3
Nain	44	45	31	40
Natuashish	45	40	36	32
Port Hope Simpson	13	14	4	14
Postville	2	3	2	3
Rigolet	2	3	2	3
HARBOUR GRACE				
Placentia	22	20	15	18
STEPHENVILLE				
Burgeo**	4	0	3	0
Port aux Basques	34	26	27	19.5
TOTAL	321	242	232.5	206.5
<p><i>*Effective January 1, 2013, responsibility for this circuit was transferred to Grand Falls – Windsor.</i></p> <p><i>**Effective January 1, 2013, these circuit court locations were eliminated.</i></p> <p><i>***Effective January 1, 2013, these circuit court locations were combined with Head of Bay D'Espoir and Port Hope Simpson.</i></p>				

Monetary Amounts Collected and Distributed

TYPE	2012-13		2013-14	
	Amount	Percent	Amount	Percent
Criminal Code & Provincial Statutes	489,354	11.32%	176,927	4.80%
Federal Statutes	1,031,099	23.86%	1,000,537	27.12%
Liquor Control Act	2,015	0.05%	1,115	0.03%
Municipal Acts	1,335	0.03%	1,850	0.05%
Animal Protection Act (APA)	0	0.00%	250	0.01%
Highway Traffic Act	1,383,550	32.01%	1,385,540	37.55%
Fees and Costs	342,843	7.93%	329,539	8.93%
Victim Fine Surcharge	85,185	1.97%	81,963	2.22%
Provincial Victim Fine Surcharge	58,771	1.36%	12,719	0.34%
Maintenance/Compensation	293,733	6.80%	110,823	3.00%
Civil (Third Party)	89,723	2.08%	100,306	2.72%
Bail/Bonds Sureties	525,845	12.17%	476,171	12.91%
Bank Interest	-	0.00%	-	0.00%
Judgment Enforcement Act	7,805	0.18%	7,300	0.20%
Other (Third Party)	10,478	0.24%	4,553	0.12%
TOTAL	4,321,736	100.00%	3,689,593	100.00%

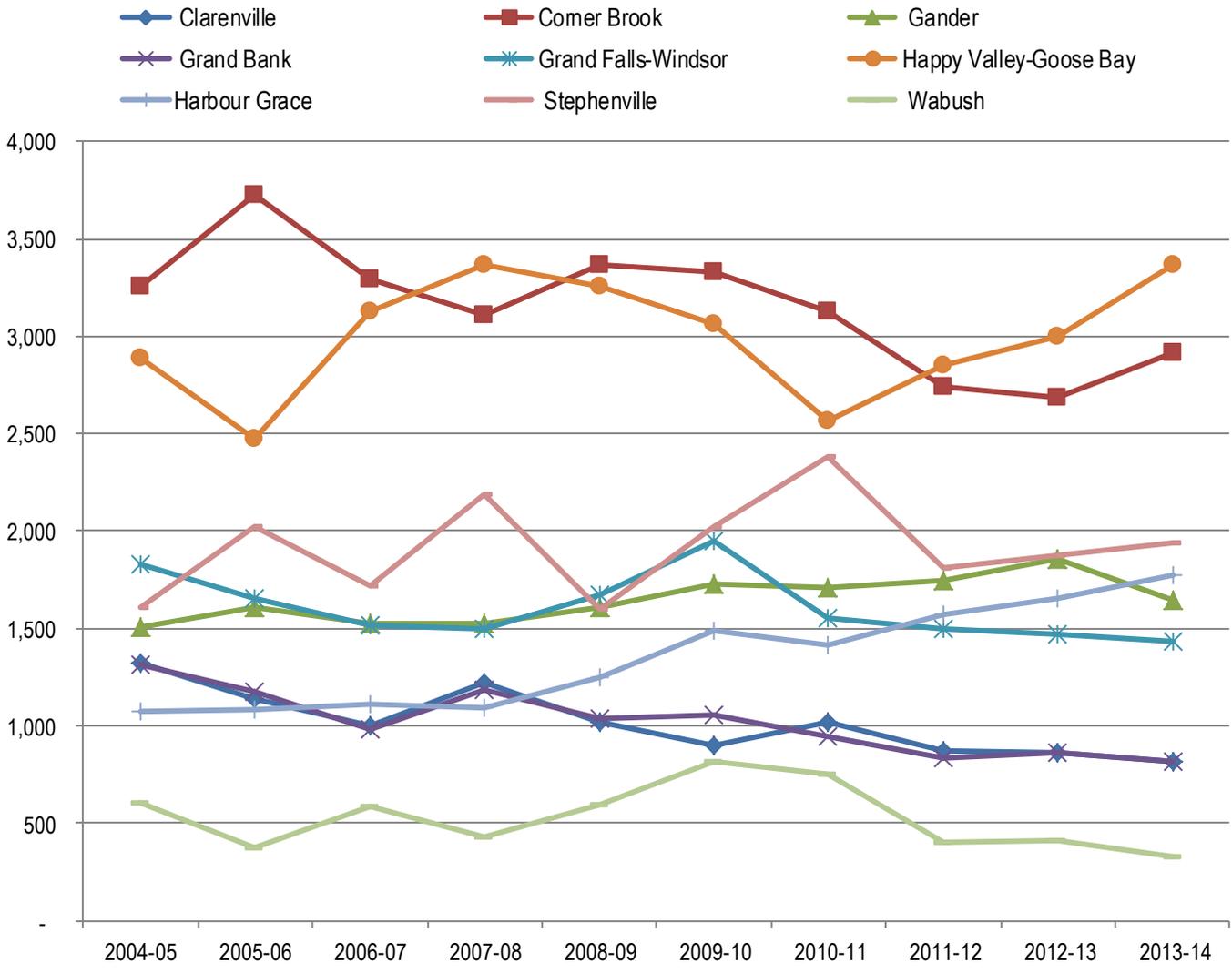
Fines Imposed Summary

TYPE	2012-13		2013-14	
	Amount	Percent	Amount	Percent
Criminal Code & Provincial Statutes	847,665	25.96%	690,231	23.59%
Federal Statutes	1,383,488	42.37%	1,189,752	40.65%
Liquor Control Act	3,750	0.11%	2,900	0.10%
Animal Protection Act (APA)	0	0.00%	400	0.01%
Victim Fine Surcharge	164,383	5.03%	260,128	8.89%
Provincial Victim Fine Surcharge	75,638	2.32%	25,193	0.86%
Ticket Management System	784,015	24.01%	748,774	25.59%
Other (Third Party)	6,500	0.20%	9,150	0.31%
TOTAL	3,265,439	100%	2,926,528	100%

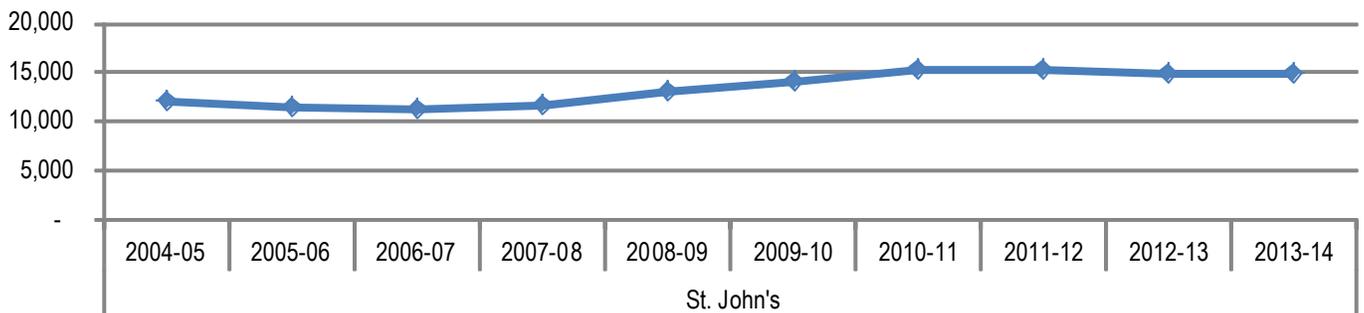


PART 7: 10 YEARS STATISTICS

TOTAL INITIATED CASELOAD - 10 YEAR HISTORY (Excluding St. John's)



TOTAL INITIATED CASELOAD - 10 YEAR HISTORY (St. John's)



Ten-Year Statistics

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL	SOTs PROCS'D	SOT TRIALS
Clarenville	2004-05	962	115	187	62	1,326	1,418	96
	2005-06	935	73	67	62	1,137	1,815	20
	2006-07	783	105	84	32	1,004	1,867	26
	2007-08	944	119	113	42	1,218	1,991	23
	2008-09	770	163	44	44	1,021	2,030	12
	2009-10	714	60	78	50	902	2,252	29
	2010-11	815	109	53	38	1,015	1,644	7
	2011-12	706	60	72	31	869	1,500	6
	2012-13	656	80	71	58	865	1,515	27
	2013-14	585	74	84	77	820	853	4

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL	SOTs PROCS'D	SOT TRIALS
Corner Brook	2004-05	2,271	452	176	358	3,257	7,164	183
	2005-06	2,533	505	150	539	3,727	8,165	209
	2006-07	2,239	553	118	388	3,298	6,975	161
	2007-08	2,347	428	169	163	3,107	6,652	156
	2008-09	2,654	353	174	188	3,369	8,917	133
	2009-10	2,405	510	176	236	3,327	8,823	133
	2010-11	2,545	349	198	32	3,124	10,386	123
	2011-12	2,225	337	168	10	2,740	9,987	87
	2012-13	2,202	275	205	5	2,687	11,942	101
	2013-14	2,260	483	172	0	2,915	6,914	107

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL	SOTs PROCS'D	SOT TRIALS
Gander	2004-05	973	231	104	202	1,510	2,513	43
	2005-06	1,172	218	81	138	1,609	3,319	208
	2006-07	1,102	185	78	162	1,527	3,441	87
	2007-08	1,180	154	53	137	1,524	3,538	131
	2008-09	1,260	126	69	153	1,608	4,569	143
	2009-10	1,314	160	92	163	1,729	4,033	90
	2010-11	1,378	86	101	142	1,707	4,016	182
	2011-12	1,402	156	96	89	1,743	3,149	131
	2012-13	1,489	144	132	95	1,860	4,345	81
	2013-14	1,361	65	95	127	1,648	3,109	78

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
Grand Bank	2004-05	1,023	164	45	84	1,316
	2005-06	839	204	52	82	1,177
	2006-07	767	93	54	65	979
	2007-08	970	123	44	48	1,185
	2008-09	789	139	57	51	1,036
	2009-10	821	150	44	40	1,055
	2010-11	736	142	42	27	947
	2011-12	617	131	62	22	832
	2012-13	652	124	55	32	863
	2013-14	639	91	70	20	820

SOTs PROCS'D	SOT TRIALS
767	6
1,524	26
1,176	207
1,195	11
1,426	5
1,819	18
2,459	47
2,390	37
1,895	25
961	16

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
Grand Falls-Windsor	2004-05	1,256	252	147	172	1,827
	2005-06	955	247	218	230	1,650
	2006-07	992	207	96	218	1,513
	2007-08	1,125	132	69	168	1,494
	2008-09	1,121	245	88	220	1,674
	2009-10	1,413	196	103	239	1,951
	2010-11	1,169	85	114	189	1,557
	2011-12	1,111	145	74	165	1,495
	2012-13	1,061	168	92	146	1,467
	2013-14	1,054	160	81	140	1,435

SOTs PROCS'D	SOTS TRIALS
3,721	76
3,331	68
2,672	79
3,343	71
3,295	74
3,397	59
2,660	67
2,480	61
2,786	61
1,886	70

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
Happy Valley-Goose Bay	2004-05	2,110	476	62	237	2,885
	2005-06	1,863	352	49	206	2,470
	2006-07	2,311	473	43	298	3,125
	2007-08	2,634	449	50	232	3,365
	2008-09	2,460	569	32	197	3,258
	2009-10	2,344	379	34	306	3,063
	2010-11	2,165	173	23	209	2,570
	2011-12	2,498	205	29	123	2,855
	2012-13	2,622	203	33	144	3,002
	2013-14	2,974	179	39	179	3,371

SOTs PROCS'D	SOT TRIALS
435	5
625	15
892	15
1,142	4
1,540	7
1,318	8
1,199	3
1,093	6
907	8
426	5

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
Harbour Grace	2004-05	746	139	92	99	1,076
	2005-06	766	162	72	83	1,083
	2006-07	787	182	52	94	1,115
	2007-08	763	194	68	70	1,095
	2008-09	958	102	82	103	1,245
	2009-10	1,161	116	102	111	1,490
	2010-11	1,077	134	99	103	1,413
	2011-12	1,217	142	117	94	1,570
	2012-13	1,343	66	169	78	1,656
	2013-14	1,429	121	137	89	1,776

SOTs PROCS'D	SOT TRIALS
791	33
713	26
953	32
2,367	28
2,622	64
2,248	53
1,801	31
1,505	41
1,600	20
1,600	20

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
St. John's	2004-05	9,467	1,833	865	0	12,165
	2005-06	9,239	1,487	728	0	11,454
	2006-07	9,089	1,603	659	0	11,351
	2007-08	9,402	1,687	687	4	11,780
	2008-09	10,693	1,704	674	0	13,071
	2009-10	12,057	1,356	605	0	14,018
	2010-11	13,189	1,374	725	0	15,288
	2011-12	13,379	1,249	699	0	15,327
	2012-13	13,102	1,079	727	0	14,908
	2013-14	12,968	1,237	732	0	14,937

SOTs PROCS'D	SOT TRIALS
120,316	792
130,136	814
113,331	624
112,656	417
120,682	410
126,687	466
140,720	686
133,801	655
128,633	410
121,252	510

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL
Stephenville	2004-05	1,310	172	73	50	1,605
	2005-06	1,643	244	43	88	2,018
	2006-07	1,265	370	45	35	1,715
	2007-08	1,575	303	47	267	2,192
	2008-09	1,285	149	44	122	1,600
	2009-10	1,697	176	31	118	2,022
	2010-11	2,016	296	53	18	2,383
	2011-12	1,601	161	44	0	1,806
	2012-13	1,638	176	58	0	1,872
	2013-14	1,659	212	73	0	1,944

SOTs PROCS'D	SOT TRIALS
1,593	35
1,681	26
1,641	31
2,096	35
3,430	65
4,354	64
4,072	113
3,734	67
3,262	74
2,929	41

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL	SOTs PROCS'D	SOT TRIALS
Wabush	2004-05	419	42	26	118	605	411	10
	2005-06	224	43	23	85	375	324	13
	2006-07	316	82	22	162	582	458	17
	2007-08	235	99	18	78	430	617	19
	2008-09	428	71	28	64	591	711	7
	2009-10	615	119	24	57	815	1266	17
	2010-11	643	43	18	45	749	1756	34
	2011-12	327	32	16	26	401	1745	14
	2012-13	341	20	21	30	412	2734	12
	2013-14	229	33	25	40	327	2751	8

COURT CENTRE	FISCAL YEAR	INITIATED ADULT	INITIATED YOUTH	INITIATED CIVIL	INITIATED FAMILY	TOTAL	SOTs PROCS'D	SOTS TRIALS
OVERALL	2004-05	21,116	3,969	1,882	1,416	28,383	139,967	1,289
	2005-06	20,444	3,617	1,489	1,526	27,076	151,861	1,431
	2006-07	19,889	3,872	1,256	1,469	26,486	133,777	1,293
	2007-08	21,307	3,724	1,326	1,219	27,576	135,942	895
	2008-09	22,538	3,652	1,298	1,156	28,644	149,472	929
	2009-10	24,541	3,222	1,289	1,320	30,372	156,197	937
	2010-11	25,733	2,791	1,426	803	30,753	170,713	1,293
	2011-12	25,083	2,618	1,377	560	29,638	161,384	1,105
	2012-13	25,106	2,335	1,563	588	29,592	159,619	819
	2013-14	25,158	2,655	1,508	672	29,993	142,285	866